Proximate Linear Programming:
An Experimental Study of a Modified Simplex Algorithm
For Solving Linear Programs with Inexact Data

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1. Introduction

In recent years linear programming has become an enormously important and widely used tool for solving a variety of problems encountered in the practice of operations research. The original Simplex method (which we henceforth refer to as the ordinary method) as presented by Dantzig [2] is a robust algorithm which comprises the basic architecture of many commonly used linear programming codes. For other early contributions, see Charnes [1] and Dantzig, Orden and Wolfe [3]. Prominent empirical studies, authored by Wolfe and Cutler [6], and Kuhn and Quandt [4], have compared and reported upon certain variants of the ordinary method. These reported results concern the effects of alternative rules for such features as choice of the pivot element, choice of the form of the inverse, choice of the phase I procedure, etc. An advanced exposition of various extensions appears in Orchard-Hays [5].

At the present time, though the ordinary Simplex method is considerably efficient, it is nevertheless true that efforts to solve large problems are typically expensive, and new frontiers in linear programming can be identified with attempts to hasten convergence to optimal solutions of such problems. In

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this paper we explore a particular approach to achieving greater efficiency for large scale problems. In particular, a new variant of the ordinary Simplex method is proposed as a possible algorithm for solving a newly defined class of large inexact problems.

As a starting point, we note that in linear programming applications it is not highly unusual for the data of the problem to be inexact. There are many causes for imprecision of data. Some classes of real world problems in fact appear to be impervious to the analyst's most ponderous efforts to cast them into a precise optimization model. Such problems often represent large scale decision models of systems with a highly diffuse and even tentative or speculative structure. The purpose of the model is frequently to enable a decision maker to gain insight for purposes of gross planning, explore tradeoffs, and merely improve rather than gain optimality. The very notion of sharp optimization may be a matter of forensics - at least within the limits on the precision of the data. Linear programs of this nature might descriptively be dubbed as "proximate linear programs". In spite of this special quality of imprecision in many of our models, and in spite of its inevitable accentuation with the growing interest in social and urban problems, the prepotency of the engineering disciplines has continued to almost completely shape the mode of inquiry in rigorous operations research. Looking at a special class of large scale imprecise problems - linear programs with tolerances in some of the data - it is the objective of this study to attempt to develop an algorithm which might intelligently recognize and exploit the special structure afforded by inexact data. In short, it was hoped that an algorithm could be developed which would tend to be more efficient than the ordinary Simplex method when the problem data are inexact, and which would reduce to the ordinary method when the data are precise.
To define the goal more explicitly, assume that the right hand sides of
the given problem are known only within certain user specified tolerances. Let
$\varepsilon$ be a vector and let the implied right hand side windows be denoted by
$5 \pm \varepsilon$. All other problem data are assumed to be exact. Our goal, then, is to
develop an efficient algorithm for solving the approximate problem: find a non-
negative $x^*$ such that, for some $b$ in the rectangle $[5-\varepsilon, 5+\varepsilon]$,

(i) $Ax^* \leq b$, and

(ii) $c^T x^* \geq c^T x$ for every nonnegative $x$ such that $Ax \leq b$.

It has been our experience that optimization theorists tend to have dif-
ficulty in catching the unfamiliar flavor of this problem. Analysts have an
irresistible tendency to be greedy, and the typically encountered question is,
"Why not use the right hand side $5 + \varepsilon$ and get the maximum possible return?"
The point here is that in the ground rules for the model under consideration
the right hand side is not a policy variable under the analyst's control. It
is an exogenous "fuzzy" parameter, and the value $5 + \varepsilon$ is no more worthy of
consideration than any other value in the rectangle $[5-\varepsilon, 5+\varepsilon]$. Consequently,
we propose an effort which capitalizes upon ignorance. We wish to solve the
linear program with the assumption of some underlying $b \in [5-\varepsilon, 5+\varepsilon]$, with
indifference as to which one, with an algorithm which hopefully can economize
on consumption of computer time.\textsuperscript{1} The algorithm proposed in this paper is
heavy handed in the sense that it relies upon well known ideas. It is a modi-

\textsuperscript{1} There may be other immediate applications for such an algorithm as
opposed to direct attack of an imprecise problem. For example, suppose the
ultimate objective of a study is to do a sensitivity analysis over a range of
right hand sides. The proposed algorithm could generate a fast optimal
solution for some right hand side in the range. Post optimality analyses can
then be done. See the appendix for other possible applications.
tolerances are zero (i.e., when the right hand side data are exact). It is not possible at this writing to state whether or not the objective of increased efficiency has been realized with any generality over many classes of programs. Initial computational results indicate

(i) the method appears to differ insignificantly (in terms of computation time) from the ordinary Simplex method for $A$ matrices of size $25 \times 25$, with tolerances up to $\pm 30\%$.

(ii) With $A$ matrices of size $100 \times 100$, $200 \times 150$ and $100 \times 200$, when the Simplex method is applied to $Ax \leq \bar{b}$, and when the modified method is applied to $Ax \leq b$, $\bar{b} - \varepsilon \leq b \leq \bar{b} + \varepsilon$, there are obvious differences in computation time. With tolerances ($\varepsilon$) of roughly $30\%$ the modified method appears to reach optimality in $30$ to $70$ per cent of the amount of time taken by the ordinary method, the realized reductions being dependent upon the sparsity and the percentage of negative coefficients in $A$. In this case, objective values between Simplex optimality and modified optimality tend to differ relatively by average amounts of $2$ to $10$ per cent.

These results and others are presented in detail in the final section of the paper. It will be obvious that the modified method requires, on the average, far fewer pivots than the ordinary Simplex algorithm. However, each pivot requires more work. It tentatively appears that performance of the method improves with problem size, is better for positive $A$ matrices, and is not helped by sparseness. It should be stated that while our computational experience is at present far too limited to draw any conclusions, there would seem to be adequate justification for further empirical inquiry into the usefulness of the modified method, especially as regards the performance on large problems. Also, theoretic possibilities exist for allowing tolerances in the other data of the problem, for improving phase I, for further improving or modifying the proposed technique for tolerances in the right hand sides
(e.g., building in a procedure for equality constraints), and for applying the proposed technique to other contexts. Several such applications are discussed in the appendix to this paper.

It may be helpful at the outset to make a rough descriptive comparison between the method to be advanced and the ordinary Simplex method. Consider the polytope given by $Ax \leq b_1$, $x \geq 0$, and the larger containing polytope given by $Ax \leq b_2$, $x \geq 0$. These two polytopes define the proximate problem of interest. In our context, given a mean for the right hand side interval, say $\bar{b}$, and given a vector of tolerances, say $\varepsilon$, we shall have $b_1 = \bar{b} - \varepsilon \leq \bar{b} \leq \bar{b} + \varepsilon = b_2$. We begin with a phase 1, if necessary, on the polytope $Ax \leq b_1$, $x \geq 0$, in order to find an initial extreme point, say $E_0$. Beginning at $E_0$, the ordinary Simplex method would change basis by exchanging 2 columns. The column to be entered distinguishes an edge. The column to be removed is chosen in such a way that, speaking geometrically, there is a motion along the distinguished edge from $E_0$ to an adjacent extreme point $E_1$. In the modified method one will also change basis by exchanging 2 columns. The column to be entered is chosen as in the ordinary Simplex method, thus distinguishing the same edge. (A criterion other than the ordinary entry criterion could be used.) However, the remove column is not necessarily chosen so as to step to an adjacent extreme point. Rather, it is chosen according to the criterion: Take as large a step (along the distinguished edge) as possible to a new basic solution with the following properties

1) the activities $x_j$, $j = 1, \ldots, n$ must remain nonnegative

2) the new solution may be infeasible with respect to any subset of the right hand sides $b_{1i}$, but not with respect to any of the right hand sides $b_{2i}$; that is, the new solution may violate some of the constraints with right hand side $b_{1i}$, and hence lie outside the polytope $Ax \leq b_1$, $x \geq 0$, but it must not be outside the polytope $Ax \leq b_2$, $x \geq 0$. 

(In general, such a basic solution will lie past the extreme point adjacent to \( E_0 \). Consequently, we achieve greater increase in the objective function.) At this new basic solution, the violated \( b_{1i} \) right hand sides are translated to \( b_{2i} \) values. We then are at an extreme point, say \( \hat{E} \), of the polytope

\[
\sum_{j=1}^{m} a_{ij} x_j \leq b_{1i}, \quad i \in N_1
\]

\[
\sum_{j=1}^{m} a_{ij} x_j \leq b_{2i}, \quad i \in N_2
\]

\[x \geq 0\]

where \( N_2 \) indexes the constraints which have been assigned the new right hand side value \( b_{2i} \). Beginning, then, from \( \hat{E} \), the same method is repeated to obtain a new point \( \hat{E} \) which will be an extreme point of some (possibly new) polytope. At each extreme point the sets \( N_1 \) and \( N_2 \) are updated as required. Initially, at point \( E_0 \), in the case where all constraints have tolerances, the set \( N_1 \) indexes all the constraints and \( N_2 \) is empty. (The procedure, however, will allow some of the constraints to be exact. If they are all exact, the method reduces to the ordinary Simplex method.) As the algorithm repeats, the indices tend to transfer from the set \( N_1 \) to the set \( N_2 \). At some stages the sets may remain the same. Computational experience indicates that large transfers from \( N_1 \) to \( N_2 \) tend to occur early in the game as opposed to later. Also, as expected, larger tolerances encourage larger transfers and better performance for the modified method. Figure 2 provides a sketch of the geometry of the new method.
2. Notation

Let $A$ be an $m \times n$ matrix with columns $P_1, P_2, \ldots, P_n$. Let $\mathbf{b}$ be in $\mathbb{R}^m$, $c$ in $\mathbb{R}^n$, and let $\varepsilon$ denote a given nonnegative $m$-vector of tolerances (for example, the components of $\varepsilon$ may be given by $\varepsilon_i = .205i$). The problem to be solved is

$$\text{P: find nonnegative } x^* \in \mathbb{R}^n \text{ such that for some } b \in [\mathbf{b}-\varepsilon, \mathbf{b}+\varepsilon]$$

(i) $Ax^* \leq b$, and

(ii) $c^T x^* \geq c^T x$ for every $x \geq 0$ such that $Ax \leq b$.

Any such $x^*$ will be called an optimal solution to P.

Let $X = \{1, 2, \ldots, n\}$ denote the indices of the activities and let $S = \{n+1, \ldots, n+m\}$ be the set of slack indices. Let the fuzzy slacks be indexed by $F = \{i \in S: \varepsilon_{i-n} > 0\}$, and let the exact slacks be indexed by $E = S - F$. Let $b_1 = \mathbf{b} - \varepsilon$, $b_2 = \mathbf{b} + \varepsilon$, and let $\beta$ be the nonnegative $m$-vector given by $\beta = b_2 - b_1 = 2\varepsilon$.

Let $\hat{A}$ denote the $A$ matrix augmented in the usual way with an $m \times m$ identity matrix and denote the last $m$ columns of $\hat{A}$ as $P_{n+1}, \ldots, P_{n+m}$. A basis, say $B$, will correspond to $m$ columns of $\hat{A}$, say $P^{I_1}, P^{I_2}, \ldots, P^{I_m}$. Corresponding to each basis $B$ will be a point in $\mathbb{R}^n$ with basic coordinates $x_B = (x_{I_1}^{1}, x_{I_2}^{1}, \ldots, x_{I_m}^{1})$. Nonbasic coordinates are always assigned the value zero. Also, corresponding to each basis, $B$, is a tableau with rows indexed from 1 to $m + 1$ and columns indexed from 0 to $m + n$. The entries of the zero column of the tableau corresponding to $B$ are defined by $x_{j0} = x_{I_j}^{1}$, $j = 1, \ldots, m$; $x_{m+1,0} = c_B^T x_B$. The entries in the remaining columns, excluding the last row, are given by the coefficients $x_{ij}$ in the expressions $p_j = \sum_{i=1}^m x_{ij} P^{I_i}$, $j = 1, \ldots, n + m$. The last row of the tableau, excluding $x_{m+1,0}$, consists of the usual reduced costs.
In the method to be described, as in the ordinary Simplex method, a basis \( B \) will be replaced with a basis \( \hat{B} \) by a simple exchange. That is, some vector \( P_{\hat{r}} \) (corresponding to the \( r^{th} \) row) is replaced by a vector \( P_e \). Thus, the new basis \( \hat{B} \) is given by \( P_{\hat{1}}, P_{\hat{2}}, \ldots, P_{\hat{m}} \), where \( \hat{r} = e \) and \( \hat{j} = I_j \) for \( j \neq r \). It will be convenient to let \( I \) denote the set \( \{I_1, \ldots, I_m\} \) of indices of a current basis \( B \), and to let \( R_k \), for \( k \in I \), denote the row of the current tableau such that \( x_{R_k0} = x_k \). Thus, we have the notational relations

\[
\begin{align*}
R_{I_j} &= j \quad (i.e., \ x_{I_j} = x_j), \quad j \in \{1, \ldots, m\} \\
I_{R_j} &= j \quad (i.e., \ x_{R_j0} = x_j), \quad j \in I.
\end{align*}
\]

Finally, the sets \( J_1 \) and \( J_2 \) will denote "current partitions" of the set \( S \) (i.e., \( J_1 \cup J_2 = S \), \( J_1 \cap J_2 = \phi \)). The sense of "current partition" will become clear in the sequel, for we shall be interested in problems of the form

\[
\begin{align*}
\max c^T x, \ \text{subject to} \\
\sum_{j=1}^{n} a_{ij} x_j + x_{n+i} &= b_{1i}, \quad n+i \in J_1 \\
\sum_{j=1}^{n} a_{ij} x_j + x_{n+i} &= b_{2i}, \quad n+i \in J_2 \\
x &\geq 0.
\end{align*}
\]
3. The Algorithm

The modified method, flow charted in Figure 1, can be described in 9 steps.

1. **Initial Step.** Set $J_2 = E$, $J_1 = F$. Do a phase 1 on (1) to obtain an initial feasible basis $B$ and corresponding basic feasible solution $x$. GO TO 2.

2. If all reduced costs are nonpositive, TERMINATE. Otherwise, choose an enter column, $e$, as in the ordinary Simplex method, to be one which has a maximum reduced cost. Define $\theta_1$ and $T_1$ as follows:

$$\theta_1 = \min_{j \in I} \left[ x_j / x_{R_j e} : x_{R_j e} > 0 \right] = x_t / x_{R_t e}, \ t \in T_1.$$

That is, $T_1$ denotes the set of basic indices which tie for the determination of $\theta_1$.

GO TO 3.

3. If $T_1 \subseteq J_1$, set $i = 2$ and GO TO 4. Otherwise, select an index $I_r \in T_1$, obtain a new basis $\hat{B}$ by replacing $P_{I_r}$ with $P_e$, and perform a normal pivot operation on the tableau, including an ordinary transformation of the values $x_{j0}$, $j = 1, \ldots, m$.

Then GO TO 2.

4. Define $\theta_i$ and $T_i$ as follows:

$$\theta_i = \min_{\substack{j \in I \setminus \bigcup_{p=1}^P T_p}} \left[ x_j / x_{R_j e} : x_{R_j e} > 0 \right] = x_t / x_{R_t e}, \ t \in T_i.$$

That is, $T_i$ denotes the set of basic indices which tie for the determination of $\theta_i$. If $T_i \cap J_2 \cap F = \emptyset$ then GO TO 5. Otherwise

GO TO 9.
5. If \( e_i \leq \min\{(x_j + \beta_{j-n})/x_{R_j e} : j \in U_{i-1}^{i-1} T_p\} \), then let \( i = i + 1 \) and GO TO 6. Otherwise, GO TO 9.

6. If \( T_{i-1} \cap E = \emptyset \), GO TO 7. Otherwise, GO TO 9.

7. If \( T_{i-1} \cap X = \emptyset \), GO TO 8. Otherwise, GO TO 9.

8. If \( \bigcup_{j=1}^{i-1} T_j \neq I \), GO TO 4. Otherwise, GO TO 9.

9. Let \( \hat{\theta} = \theta_{i-1} = x_I/x_{R_e} = x_{R_0}/x_{R_e} \) for some \( I \in T_{i-1} \). Replace \( P_{I_e} \) with \( P_e \) to obtain a new basis. The set of new basic indices is \( I - \{I_e\} \cup \{e\} \). Obtain new values of the new basic variables from the expressions

\[
(2) \quad \hat{x}_j = \begin{cases} 
  x_j - \hat{\theta} x_{R_j e}, & j \in I - \bigcup_{p=1}^{i-2} T_p \\
  x_j - \hat{\theta} x_{R_j e} + \beta_{j-n}, & j \in \bigcup_{p=1}^{i-2} T_p \\
  \hat{\theta}, & j = e.
\end{cases}
\]

As always, the nonbasic \( \hat{x}_j \) are set equal to zero. The new tableau values \( x_{j0} \), \( j = 1, \ldots, m \) are given by \( x_{j0} = \hat{x}_I \) as determined from (2). Transform the remainder of the tableau by an ordinary pivot operation. Update the sets \( J_1 \) and \( J_2 \) according to

\[
J_1 = J_1 - \bigcup_{p=1}^{i-2} T_p \\
J_2 = J_2 \cup \bigcup_{p=1}^{i-2} T_p.
\]

GO TO 2.
Remarks on the Algorithm:

(i) Note that in step 5 the subscript \( j - n \) is positive since 
\((U_{p=1}^{i-1} T_p) \cap X = \emptyset\). This equality holds because the only way to enter step 5 is from step 4 and the only way to enter step 4 is from step 3 or step 8. The route \( 3 \rightarrow 4 \rightarrow 5 \) implies \( i = 2 \) and \( T_1 \subseteq J_1 \). Hence, \( T_1 \cap X = \emptyset \). The route \( 8 \rightarrow 4 \rightarrow 5 \) implies \( i \geq 3 \) and, from step 7, \( T_j \cap X = \emptyset \) for each \( j \) such that \( 2 \leq j \leq i - 1 \).

(ii) By convention, for \( i < 3 \), the set \( U_{p=1}^{i-2} T_p \) is empty. In step 9, for \( i \geq 3 \), \( U_{p=1}^{i-2} T_p \subseteq J_1 \), but \( T_{i-1} \) need not be a subset of \( J_1 \). The latter assertion follows from steps 6 and 7. The first assertion is argued as follows. Suppose step 9 is entered with \( i = i_0 \). Then the tests in steps 4, 6 and 7 must have been passed for \( i = i_0 - 2 \).
Phase 1 with RHS $b_1$
Initialize $J_1, J_2$

Check Optimality for Phase 2
Compute $\theta_1, T_1$

Normal Pivot $J_1, J_2$ are not changed

$T_1 \subseteq J_1$?

$T_1 = I$?

$T_i \cap J_2 \cap F = \emptyset$?

$\theta_i \leq \min \left( \frac{x + \beta}{p - n} : p \in \bigcup_{\ell=1}^{i-1} T_{i-\ell} \right)$?

$T_{i-1} \cap E = \emptyset$?

$T_{i-1} \cap X = \emptyset$?

$\bigcup_{j=1}^{i-1} T_j = I$?

Change basis.
Define $\hat{x}$ as in (2). Transform Tableau. Update $J_1$ and $J_2$.

$\hat{\theta} = \theta_{i-1}$

$\hat{\theta} = \theta_{i-1}$
4. Optimality Proof

Theorem: After each pivot operation on the tableau, as prescribed either in step 3 or in step 9, the current entries $x_{j0}$, $j = 1, \ldots, m$, along with the current values of $J_1$ and $J_2$, represent a basic feasible solution to (1).

Proof: It is clear that either in step 3 or in step 9 the basis $B$ is replaced with a new basis $\hat{B}$. The old basic indices $I$ are replaced with the indices $\hat{I} = I - \{I_e\} \cup \{e\}$. We now show that the current entries $x_{j0}$ are feasible, $j = 1, \ldots, m$. By definition, this requires a proof that $\hat{x}_j \geq 0$, $j \in \hat{I}$. Since the pivot operation in step 3 is an ordinary Simplex maneuver, it suffices to consider the values $\hat{x}_j$ as prescribed in (2). From step 4, replacing $i$ with $i-1$,

$$0 \leq \hat{\theta} = \theta_{i-1} = \min_{x_{Rj} > 0} \left[ \frac{x_j}{x_{Rj}} : j \in I - \bigcup_{p=1}^{i-2} T_p \right]$$

From step 5, replacing $i$ with $i-1$,

$$\hat{\theta} = \theta_{i-1} \leq \min \left[ \frac{(x_j + \beta_{j-n})}{x_{Rj}} : j \in \bigcup_{p=1}^{i-2} T_p \right].$$

Thus

$$x_j - \hat{\theta} x_{Rj} \geq 0, \quad j \in I - \bigcup_{p=1}^{i-2} T_p$$

$$x_j - \hat{\theta} x_{Rj} + \beta_{j-n} \geq 0, \quad j \in \bigcup_{p=1}^{i-2} T_p$$

and $\hat{\theta} \geq 0$. Consequently $\hat{x}$ is nonnegative. Finally, given the current values of $J_1$ and $J_2$, we show that $\hat{x}$ is a solution to (1) and hence, by the above remarks, a basic feasible solution. We have,
\[
\sum_{j=1}^{m+n} x_j p_j = \sum_{j \in \mathcal{I}-U \mathcal{T}} (x_j - \hat{\delta}_x x_j e) p_j + \sum_{j \in \mathcal{I} \cup \mathcal{T}} (x_j - \hat{\delta}_x x_j e + \beta_j - n) p_j + \hat{\delta}_e p_e
\]

\[
= \sum_{j \in \mathcal{I}} x_j p_j - \hat{\delta}_x \sum_{j \in \mathcal{I}} x_j e p_j + \hat{\delta}_e p_e
\]

\[+ \sum_{k \in \mathcal{I} \cup \mathcal{T}} \beta_{k-n} p_k = \sum_{j \in \mathcal{I}} x_j p_j + \sum_{k \in \mathcal{I} \cup \mathcal{T}} \beta_{k-n} p_k.
\]

Now let

\[b = \sum_{j \in \mathcal{I}} x_j p_j, \quad \tilde{b} = \sum_{k \in \mathcal{I} \cup \mathcal{T}} \beta_{k-n} p_k.
\]

Hence

\[b_j = \begin{cases} 
  b_{1j}, & n + j \in J_1 \\
  b_{2j}, & n + j \in J_2 
\end{cases}
\]

where \(J_1\) and \(J_2\) are the values of the previous partition. In the expression for \(\tilde{b}\) let \(n + j = k\). Hence

\[\tilde{b} = \sum_{n+j \in \mathcal{I} \cup \mathcal{T}} \beta_j p_{n+j},
\]

and

\[\tilde{b}_j = \begin{cases} 
  \beta_j, & n + j \in \mathcal{I} \cup \mathcal{T} \\
  0, & \text{if not.}
\end{cases}
\]

We have therefore deduced that
\[ \hat{b}_{j} = \begin{cases} b_{1j} + \beta_{j} = b_{2j}, & n + j \in J_{1} \cap \left( \bigcup_{p=1}^{i-2} T_{p} \right) \\ b_{1j}, & n + j \in J_{1} - \bigcup_{p=1}^{i-2} T_{p} \\ b_{2j}, & n + j \in J_{2}. \end{cases} \]

From the remarks following the algorithm, \( U_{p=1}^{i-2} T_{p} \subseteq J_{1} \) and therefore \( \hat{b} \) simplifies to

\[ \hat{b}_{j} = \begin{cases} b_{1j}, & n + j \in J_{1} - \bigcup_{p=1}^{i-2} T_{p} \\ b_{2j}, & n + j \in J_{2} \cup \left( \bigcup_{p=1}^{i-2} T_{p} \right). \end{cases} \]

Corollary: The algorithm terminates in an optimal solution to the problem P.

Proof: Each tableau represents a basic feasible solution to some problem of the form (1). Termination can only occur when all reduced costs are non-negative. From ordinary Simplex theory, this is an optimal tableau for the problem of form (1) which is currently represented. This implies that we have reached an optimal solution to problem P.
5. An Example

In Figure 2, a problem with 13 inequality constraints in 2 variables is illustrated. The solid lines represent the $b_1$ and $b_2$ hulls. Each plane is labeled with the index of the corresponding slack variable. At the initial point, $A$, we have

\[
X = \{1,2\}
\]
\[
S = \{3,4,\ldots,15\}
\]
\[
E = \emptyset
\]
\[
F = S
\]
\[
J_1 = S
\]
\[
J_2 = \emptyset
\]

The basic indices, $I$, are given by $\{i \notin \{3,4\}\}$

\[
e = 3
\]
\[
T_1 = \{5\}, T_2 = \{6\}, T_3 = \{7\}, T_4 = \{8\}, T_5 = \{9\}
\]
\[
I_r = 8 \in T_4 = T_{i-1}; i = 5; \hat{\theta} = \theta_4.
\]

If $x_j, j = 1,\ldots,15$ represents the point $A$, then point $B$ is given by the coordinates $\hat{x}_j, j = 1,\ldots,15$, where

\[
\hat{x}_j = x_j - \hat{\theta}x_{R_j}e, \quad j \in I - \{5,6,7\}
\]
\[
\hat{x}_j = x_j - \hat{\theta}x_{R_j}e + \beta_{j-2}, \quad j \in \{5,6,7\}
\]
\[
\hat{x}_3 = \hat{\theta}.
\]

At point $B$, the nonbasic components $\hat{x}_4$ and $\hat{x}_8$ each have the value zero. Also at point $B$, we have

\[
J_1 = S - \{5,6,7\}
\]
\[
J_2 = \{5,6,7\}.
\]
Thus, point $B$ is a basic feasible solution to the problem

$$\max c_1 x_1 + c_2 x_2, \text{ subject to}$$

$$\sum_{j=1}^{2} a_{ij} x_j + x_{n+1} = b_{1i}, \quad i \in S - \{5,6,7\}$$

$$\sum_{j=1}^{2} a_{ij} x_j + x_{n+1} = b_{2i}, \quad i = 5,6,7$$

$$x_j \geq 0, \quad j = 1,2,\ldots,15.$$  

From point $B$ the modified method takes us to point $C$, with $e = 4$, $I_r = 12$, $i = 5$, $\hat{\theta} = \theta_4$. It is seen that point $C$ is an optimal solution to the proximate problem. It can be seen that point $C$ is an exact solution, i.e., an optimal basic feasible solution, to the problem

$$\max c_1 x_1 + c_2 x_2, \text{ subject to}$$

$$\sum_{j=1}^{2} a_{ij} x_j + x_{n+1} = b_{1i}, \quad i = 3, 4, 8, 12, 13, 14, 15.$$  

This hull is sketched in Figure 3.
FIGURE 2: Modified Method Pivots from A to B to C

\[ a_{21}x_1 + a_{22}x_2 + x_4 = b_{22} \]
FIGURE 3:
The Solutions Space Corresponding to the Final Values of $J_1, J_2$
6. Numerical Experiments

In this section, we report the outcome of comparisons between the modified method and the ordinary method on 131 problems. All runs were performed on the IBM Model 370/165 Computer. The experiments involved randomly generated data with \( A \) matrices of four sizes: \( 25 \times 25, \ 100 \times 100, \ 200 \times 150, \) and \( 100 \times 200 \). Table I summarizes the input data, where \( D \) is a random number between 0 and 1. In all cases the objective function coefficients were given by \( c = 15 + 10D \). The right hand side for the ordinary Simplex runs is denoted by the vector \( \mathbf{b} \), and the ordinary runs are designated in Table I by \( c = 0 \). These runs were performed on an in-house all-in-core full tableau code employing the usual maximum reduced cost criterion for the choice of enter vector. As a validity check on the in-house code, identical problems have been run on MPS, the IBM linear programming package, with identical results to at least 5 decimal places. The modified Simplex algorithm, as elaborated in Section 3, was programmed as a special option of the in-house code. By the choice of test problems, as seen in Table I, an initial feasible basis of full slack was available for all runs. It was therefore necessary to consider only phase 2 and all reported results are based on starts from the initial full slack basis. The test problem characteristics were chosen in such a way at to explore the effects of

(i) the size of \( A \)
(ii) the dispersion of the \( a_{ij} \)'s
(iii) the percentage of negative \( a_{ij} \)'s
(iv) the percentage of zeros in \( A \).

In Table I, \( Pz \) denotes the percentage of zeroes in \( A \). These were randomly assigned to entries in \( A \) and remaining entries were then drawn from the appropriate interval. For each problem type, as defined by a row of Table I,
5 randomly generated problems were run, with the exception of the 200 × 150 case. For each of these latter problems only 3 random tests were conducted. The results are presented in Table II, where

\[ \begin{align*}
M_T &= \text{mean computation time in seconds} \\
M_I &= \text{mean number of iterations} \\
R &= \text{mean computation time for modified Simplex divided by mean computation time for ordinary Simplex.}
\end{align*} \]

**ERROR** = the mean value of \( \frac{100|\text{OBS} - \text{OBM}|}{\text{OBS}} \), where

**OBS** = optimal objective value obtained with ordinary Simplex (right hand side 5)

**OBM** = optimal objective value obtained with modified Simplex (given the appropriate tolerance about 5).
### TABLE I: TEST DATA

<table>
<thead>
<tr>
<th>Run</th>
<th>Dim. of A</th>
<th>$a_{ij}$</th>
<th>$b$</th>
<th>$e$</th>
<th>$Pz(%)$</th>
<th>$b_1$</th>
<th>$b_2$</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>$25 \times 25$</td>
<td>.01 + 1600D</td>
<td>23,490</td>
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<td>0</td>
<td>----</td>
<td>----</td>
</tr>
<tr>
<td>2</td>
<td>&quot;</td>
<td></td>
<td>23,053</td>
<td>.15</td>
<td>$b$</td>
<td>0</td>
<td>20,000</td>
</tr>
<tr>
<td>3</td>
<td>&quot;</td>
<td></td>
<td>23,490</td>
<td>.31</td>
<td>$b$</td>
<td>0</td>
<td>16,200</td>
</tr>
<tr>
<td>4</td>
<td>$100 \times 100$</td>
<td>.01 + 500D</td>
<td>23,490</td>
<td>0</td>
<td>0</td>
<td>----</td>
<td>----</td>
</tr>
<tr>
<td>5</td>
<td>&quot;</td>
<td></td>
<td>23,053</td>
<td>.15</td>
<td>$b$</td>
<td>0</td>
<td>20,000</td>
</tr>
<tr>
<td>6</td>
<td>&quot;</td>
<td></td>
<td>23,490</td>
<td>.31</td>
<td>$b$</td>
<td>0</td>
<td>16,200</td>
</tr>
<tr>
<td>7</td>
<td>&quot;</td>
<td></td>
<td>23,912</td>
<td>.43</td>
<td>$b$</td>
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<td>25</td>
<td>----</td>
<td>----</td>
</tr>
<tr>
<td>10</td>
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<td>&quot;</td>
<td>.31</td>
<td>$b$</td>
<td>&quot;</td>
<td>16,200</td>
</tr>
<tr>
<td>11</td>
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<td>1 + 50D</td>
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<td>0</td>
<td>----</td>
<td>----</td>
</tr>
<tr>
<td>12</td>
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<td>$b$</td>
<td>&quot;</td>
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</tr>
<tr>
<td>13</td>
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<td>1 + 50D</td>
<td>23,490</td>
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<td>----</td>
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</tr>
<tr>
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<td>$b$</td>
<td>&quot;</td>
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</tr>
<tr>
<td>15</td>
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<td>.01 + 2000D</td>
<td>23,490</td>
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<td>0</td>
<td>----</td>
<td>----</td>
</tr>
<tr>
<td>16</td>
<td>&quot;</td>
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<td>&quot;</td>
<td>.31</td>
<td>$b$</td>
<td>&quot;</td>
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<tr>
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<td></td>
<td>&quot;</td>
<td>&quot;</td>
<td>25</td>
<td>----</td>
<td>----</td>
</tr>
<tr>
<td>18</td>
<td>&quot;</td>
<td></td>
<td>&quot;</td>
<td>.31</td>
<td>$b$</td>
<td>&quot;</td>
<td>16,200</td>
</tr>
<tr>
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<td>-125 + 500D</td>
<td>23,490</td>
<td>0</td>
<td>0</td>
<td>----</td>
<td>----</td>
</tr>
<tr>
<td>20</td>
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<td>&quot;</td>
<td>.31</td>
<td>$b$</td>
<td>0</td>
<td>16,200</td>
</tr>
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<td>-125 + 500D</td>
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<td>0</td>
<td>25</td>
<td>----</td>
<td>----</td>
</tr>
<tr>
<td>22</td>
<td>&quot;</td>
<td></td>
<td>&quot;</td>
<td>.31</td>
<td>$b$</td>
<td>&quot;</td>
<td>16,200</td>
</tr>
<tr>
<td>23</td>
<td>$100 \times 100$</td>
<td>-250 + 1000D</td>
<td>23,490</td>
<td>0</td>
<td>0</td>
<td>----</td>
<td>----</td>
</tr>
<tr>
<td>24</td>
<td>&quot;</td>
<td></td>
<td>&quot;</td>
<td>.31</td>
<td>$b$</td>
<td>&quot;</td>
<td>16,200</td>
</tr>
<tr>
<td>25</td>
<td>$200 \times 150$</td>
<td>1 + 598D</td>
<td>57,971+</td>
<td>0</td>
<td>0</td>
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</tr>
<tr>
<td>26</td>
<td>&quot;</td>
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<td></td>
<td>.31</td>
<td>$b$</td>
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<td>40,000+</td>
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<tr>
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<td>.01 + 500D</td>
<td>23,490</td>
<td>0</td>
<td>0</td>
<td>----</td>
<td>----</td>
</tr>
<tr>
<td>28</td>
<td>&quot;</td>
<td></td>
<td>&quot;</td>
<td>.31</td>
<td>$b$</td>
<td>&quot;</td>
<td>16,200</td>
</tr>
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</table>
### TABLE II: TEST RESULTS

<table>
<thead>
<tr>
<th>Run</th>
<th>$c$</th>
<th>$M_T$</th>
<th>$M_I$</th>
<th>$R$</th>
<th>ERROR (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>0</td>
<td>2.5</td>
<td>25</td>
<td>----</td>
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</tr>
<tr>
<td>2</td>
<td>.15 $\delta$</td>
<td>2.7</td>
<td>18</td>
<td>1.08</td>
<td>3.5</td>
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<tr>
<td>3</td>
<td>.31 $\delta$</td>
<td>2.5</td>
<td>10</td>
<td>1</td>
<td>7</td>
</tr>
<tr>
<td>4</td>
<td>0</td>
<td>63.2</td>
<td>350</td>
<td>----</td>
<td>---</td>
</tr>
<tr>
<td>5</td>
<td>.15 $\delta$</td>
<td>41.2</td>
<td>149</td>
<td>.64</td>
<td>1.9</td>
</tr>
<tr>
<td>6</td>
<td>.31 $\delta$</td>
<td>25.6</td>
<td>57</td>
<td>.40</td>
<td>3</td>
</tr>
<tr>
<td>7</td>
<td>.43 $\delta$</td>
<td>20.3</td>
<td>32</td>
<td>.32</td>
<td>9</td>
</tr>
<tr>
<td>8</td>
<td>.80 $\delta$</td>
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<td>.24</td>
<td>8.1</td>
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<tr>
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<td>0</td>
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<td>239</td>
<td>----</td>
<td>---</td>
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<tr>
<td>10</td>
<td>.31 $\delta$</td>
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<td>73</td>
<td>.55</td>
<td>4.9</td>
</tr>
<tr>
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<td>0</td>
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<td>333</td>
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</tr>
<tr>
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<td>.33</td>
<td>4.4</td>
</tr>
<tr>
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<td>0</td>
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<td>242</td>
<td>----</td>
<td>---</td>
</tr>
<tr>
<td>14</td>
<td>.31 $\delta$</td>
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<td>77</td>
<td>.55</td>
<td>5.4</td>
</tr>
<tr>
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<td>0</td>
<td>59.0</td>
<td>346</td>
<td>----</td>
<td>---</td>
</tr>
<tr>
<td>16</td>
<td>.31 $\delta$</td>
<td>23.0</td>
<td>50</td>
<td>.39</td>
<td>2.8</td>
</tr>
<tr>
<td>17</td>
<td>0</td>
<td>47.7</td>
<td>240</td>
<td>----</td>
<td>---</td>
</tr>
<tr>
<td>18</td>
<td>.31 $\delta$</td>
<td>23.6</td>
<td>75</td>
<td>.49</td>
<td>5.0</td>
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<tr>
<td>19</td>
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<td>321</td>
<td>----</td>
<td>---</td>
</tr>
<tr>
<td>20</td>
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<td>38.5</td>
<td>153</td>
<td>.65</td>
<td>2.7</td>
</tr>
<tr>
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</tr>
<tr>
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<td>95</td>
<td>.64</td>
<td>5.3</td>
</tr>
<tr>
<td>23</td>
<td>0</td>
<td>59.6</td>
<td>335</td>
<td>----</td>
<td>---</td>
</tr>
<tr>
<td>24</td>
<td>.31 $\delta$</td>
<td>39.1</td>
<td>152</td>
<td>.65</td>
<td>2.8</td>
</tr>
<tr>
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<td>0</td>
<td>204</td>
<td>394</td>
<td>----</td>
<td>---</td>
</tr>
<tr>
<td>26</td>
<td>.31 $\delta$</td>
<td>83.5</td>
<td>75</td>
<td>.40</td>
<td>2.9</td>
</tr>
<tr>
<td>27</td>
<td>0</td>
<td>151</td>
<td>470</td>
<td>----</td>
<td>---</td>
</tr>
<tr>
<td>28</td>
<td>.31 $\delta$</td>
<td>54</td>
<td>69</td>
<td>.35</td>
<td>3.2</td>
</tr>
</tbody>
</table>
The most meaningful comparison between the modified method and the ordinary Simplex method is in terms of computation time. On this basis, with respect to a ceteris paribus analysis, the results in Table II suggest the following observations:

1. Increasing the tolerance appears to considerably increase the performance of the modified method, without introducing great relative error in the optimal objective values (runs 4, 5, 6, 7, 8).

2. For the small $25 \times 25$ problems, up to a tolerance of $\pm 30\%$, the ordinary method was superior to the modified method.

3. For all $100 \times 100$, $200 \times 150$ and $100 \times 200$ runs, the modified method was superior.

4. For $100 \times 100$ matrices, the ordinary Simplex performance was independent of dispersion on the $a_{ij}$'s and of the percentage of negative $a_{ij}$'s (runs 4, 11, 15, 19, 23).

5. For positive matrices (such as runs 6, 11, 15), the modified method gave its best performance, with a suggestion that tighter dispersion on the $a_{ij}$'s improves its efficiency. There is a strong suggestion (runs 20 and 24) that the presence of negative $a_{ij}$'s damps the efficiency of the modified method and therefore, in view of observation 4 above, decreases its advantage over the ordinary method. It should be noted that from the geometry of the modified method it might be intuitively expected to perform best on a Bayes hull.

6. The addition of zeros to the $A$ matrix uniformly improved the ordinary Simplex performance (compare the $M_T$ values in 4 with 9; 11 with 13; 15 with 17; 19 with 21).

7. The addition of zeros to the $A$ matrix does not appear to influence the efficiency of the modified method (compare the $M_T$ values in 6 with 10; 12 with 14; 16 with 18, and 20 with 22), but, because of observation 6
above, the zeros diminish the advantage of the modified method over the ordinary method.

8. Runs 21 and 22, which in this size problem give the poorest relative advantage to the modified method, tend to support observations 5 and 7. In runs 21 and 22, the A matrix contained 25% zeros and about 18% negative coefficients. With the zeros enhancing the ordinary Simplex performance and the negativities dulling the modified performance the relative advantage (the R value) is only .7.
Appendix

There are two possibly interesting special uses for the modified method which we here briefly describe.

1. Suppose it is desired to obtain a dual feasible tableau for the problem \( \max c^T x \), subject to \( Ax \leq b \), \( x \geq 0 \). That is, we seek a basis \( B \) such that, setting \( \omega^T = c_B^T B^{-1} \), we have \( \omega^T A \geq c^T \) and \( \omega \geq 0 \). One can obtain such a basis \( B \) by selecting an especially large tolerance (the geometric distance between the inner and outer hull is the key factor) and using the modified method to obtain fast convergence to some optimal solution to some problem (e.g., run 8 in Tables I and II). The final basis will yield feasible dual variables and the final tableau will be dual feasible for any right hand side. If it were then desired to use the dual method one would begin with the first column given by \( B^{-1} b \).

2. Assume for convenience that all constraints are normalized and suppose it is desired to obtain a near optimal solution to the problem \( \max c^T x \), subject to \( Ax \leq b_2 \), \( x \geq 0 \), within a prespecified objective value accuracy. In particular, suppose we seek a feasible solution, say \( x_0 \), such that \( Ax_0 \leq b_2 \), \( x_0 \geq 0 \), and

\[
  c^T x_0 \leq c^T \hat{x} \leq c^T x_0 + \alpha
\]

for some specified value \( \alpha \), where \( \hat{x} \) is a true solution to \( \max c^T x \), \( Ax \leq b_2 \), \( x \geq 0 \). Select a large tolerance \( \varepsilon \) and let \( b = b_2 - \varepsilon \), \( b_1 = b - \varepsilon \). Use the modified method to obtain fast convergence to an optimal solution to some proximate problem, say \( x^* \), with feasible basis \( B^* \). If \( B^* b_2 \geq 0 \), then the basic components of \( \hat{x} \) are given by \( B^{-1} b_2 \). Otherwise, one could proceed with the dual algorithm, possibly modified for inexact data.
Acknowledgment

The author wishes to thank Kenneth Day, Jim Kitchen and Michael Walker for some assistance and advice in performing the computations described in this paper, Professors T. Crabill and R. Blau for some helpful comments and, finally, Professor K. O. Kortanek for some discussion on the title.


